



Carling Technologies®

Innovative Designs. Powerful Solutions.

Date: October 20, 2021
To: Carling Technologies Customers
From: Carling Technologies Sales Team
Subj: Carling Technologies to be acquired by Littelfuse

Dear Customers,

We are excited to announce that Carling Technologies and Littelfuse, Inc. have entered into a definitive agreement for Littelfuse to acquire Carling. Headquartered in Chicago, Littelfuse is an industrial technology manufacturing company empowering a sustainable, connected, and safer world. Littelfuse has a global workforce of more than 12,000 employees and serves more than 100,000 end customers. Littelfuse products are found in a variety of industrial, transportation, and electronics end markets – everywhere, every day.

With its strong brand name and a long history of innovation, quality, and reliability, Carling joining forces with Littelfuse will help provide even more value to customers in the commercial vehicle and communications infrastructure markets. Our complementary engineering capabilities and application expertise will help drive deeper engagement with our customers and distribution partners and serve as a platform for future growth across the industry.

This announcement is an important first step. There remains a lot of work to be done until the anticipated close later this year. Until the transaction closes, both companies will continue to operate independently. Once the transaction is complete, we will be focused on a successful integration plan to bring together the strengths of our two great companies — both Carling Technologies and Littelfuse. In the meantime, it will be business as usual. You should continue to order and pay for products as before and you will continue to have access to the outstanding service you expect from the Carling sales, engineering, quality, and customer service teams.

Please continue to work with your respective Carling sales representative. We will follow-up with you and provide more details about the transition process in the weeks ahead.

For more information on the acquisition announcement, please visit Littelfuse.com.

We want you to know how much we value our relationship. Thank you for your support.

Sincerely,

Peter D'Addario
VP Sales – Americas